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PPG Automotive Refinish Bringing innovation to the surface.™

TRNDISTBK, 1/13





"THERE'S NO BETTER EXAMPLE OF THE PARTNERSHIP APPROACH PPG EMPLOYS WITH DISTRIBUTOR CUSTOMERS THAN THE WEALTH OF BUSINESS TRAINING WE'VE DEVELOPED FOR THE MUTUAL BENEFIT OF ALL. TAKING FULL ADVANTAGE OF THESE COURSE OFFERINGS IS A SURE WAY TOWARD ENHANCING COMPETITIVENESS, PROFITABILITY AND OVERALL CONTINUED SUCCESS."

Robert Wenzinger, PPG Distributor Program Director—PPG Automotive Refinish Global

2013 Training Pro Accelerated Dist Excellence In Dis **Finance Fundam** Finance for Non Forum Orientati Guide to Collisior Leading Change Mastering Outsic Professional Cou Solution Based C Successful Distri

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2013 Training Program Schedule

| DAY | DATE | CLASS TITLE | CITY / LOCATION | PRICE |
|---------|----------|--|-------------------|-------|
| MARCH | | | | |
| Tue-Wed | 3/12–13 | Leading Change for Distributors | Atlanta, GA | \$595 |
| Tue-Wed | 3/19–20 | Solution Based Commercial Selling Process | Houston, TX | \$595 |
| Tue-Wed | 3/19-20 | Successful Distributor Business Practices | Phoenix, AZ | \$495 |
| Thu-Fri | 3/21-22 | Guide to Collision Center Profitability | Columbus, OH | \$495 |
| Wed-Thu | 3/27–28 | Financial Fundamentals for Distributors, Finance for Non-Financial Managers | Pittsburgh, PA | \$495 |
| APRIL | | | | |
| Wed-Thu | 4/3-4 | *Distributor Technical Rep Certification | Los Angeles, CA | \$345 |
| Tue-Wed | 4/9-10 | Solution Based Commercial Selling Process | Pittsburgh, PA | \$595 |
| Tue-Wed | 4/16–17 | Solution Based Commercial Selling Process | Concord, CA | \$595 |
| Tue-Wed | 4/16–17 | Professional Counter Person Seminar | Orlando, FL | \$495 |
| Tue-Thu | 4/23-25 | *Accelerated Distributor Development Series | Chicago, IL | \$695 |
| Wed-Thu | 4/24–25 | Mastering Outside Selling Skills | Hartford, CT | \$495 |
| Tue-Wed | 4/30-5/1 | Solution Based Commercial Selling Process | Minneapolis, MN | \$595 |
| MAY | | | | |
| Tue-Wed | 5/7-8 | Solution Based Commercial Selling Process | Atlanta, GA | \$595 |
| Tue-Wed | 5/14–15 | Financial Fundamentals for Distributors, Finance for Non-Financial Managers | Kansas City, MO | \$495 |
| Tue-Wed | 5/14–15 | Professional Counter Person Seminar | Nashville, TN | \$495 |
| Wed-Thu | 5/15-16 | Guide to Collision Center Profitability | Dallas, TX | \$495 |
| Tue-Wed | 5/21-22 | Successful Distributor Business Practices | Baltimore, MD | \$495 |
| JUNE | | | | |
| Tue-Wed | 6/4-5 | Mastering Outside Selling Skills | Charlotte, NC | \$495 |
| Wed-Thu | 6/5-6 | *Distributor Technical Rep Certification | Houston, TX | \$345 |
| Tue-Wed | 6/11–12 | Successful Distributor Business Practices | Atlanta, GA | \$495 |
| Tue-Wed | 6/18–19 | Solution Based Commercial Selling Process | Wilkes-Barre, PA | \$595 |
| Tue-Wed | 6/25-26 | Guide to Collision Center Profitability | San Francisco, CA | \$495 |

2013 Training Program Schedule

| DAY | DATE | CLASS TITLE | CITY / LOCATION | PRICE |
|-----------|----------|--|-----------------|-------|
| JULY | | | | |
| Tue-Wed | 7/9–10 | Professional Counter Person Seminar | Grove City, PA | \$495 |
| Tue-Wed | 7/16–17 | Professional Counter Person Seminar | Kansas City, MO | \$495 |
| SEPTEMBER | | | | |
| Tue-Wed | 9/10-11 | Professional Counter Person Seminar | Baltimore, MD | \$495 |
| Wed-Thu | 9/11-12 | *Distributor Technical Rep Certification | Columbus, OH | \$345 |
| Tue-Wed | 9/17–18 | Financial Fundamentals for Distributors, Finance for Non-Financial Managers | Orlando, FL | \$495 |
| Thu-Fri | 9/19-20 | Guide to Collision Center Profitability | Hartford, CT | \$495 |
| Tue-Wed | 9/24-25 | Mastering Outside Selling Skills | Houston, TX | \$495 |
| Wed-Thu | 9/25-26 | Leading Change for Distributors | Dallas, TX | \$595 |
| OCTOBER | | | | |
| Tue-Wed | 10/1-2 | Successful Distributor Business Practices | Minneapolis, MN | \$495 |
| Tue-Thu | 10/1-3 | *Accelerated Distributor Development Series | Orlando, FL | \$695 |
| Tue-Wed | 10/8-9 | Solution Based Commercial Selling Process | Los Angeles, CA | \$595 |
| Tue-Wed | 10/15-16 | Professional Counter Person Seminar | Atlanta, GA | \$495 |
| Tue-Wed | 10/22-23 | Mastering Outside Selling Skills | Phoenix, AZ | \$495 |
| NOVEMBER | | | | |
| Tue-Wed | 11/5–6 | Solution Based Commercial Selling Process | Seattle, WA | \$595 |
| Mon-Tue | 11/11–12 | Professional Counter Person Seminar | Dallas, TX | \$495 |
| DECEMBER | | · | | |
| Tue-Fri | 12/3-6 | Excellence In Distribution Management | Phoenix, AZ | NONE |

*Platinum Distributor Participants Only

*Platinum Distributor Participants Only

Accelerated Distributor Development Series

• Capitalize on PPG Value-Added Programs

| Who Should Attend: | Platinum Owner, Store Managers and Key Managerial | Who Should Attend: | Store Owners |
|------------------------------|--|------------------------------|--|
| Description: | Accelerated Distributor Development Series is a 3-day program that | | and PPG Sale |
| Description: | has been exclusively created for Platinum Distributors. Given today's challenging business environment, it is critical that distributors maximize the operations, marketing, sales, and financial functions of their organizations. DDS provides the perfect balance of lecture, open discussion, and practical application while exploring the "Best Practices" shared by hundreds of successful Platinum Distributors. Participants will play the role of consultants during the application of cases studies. | Description: | Excellence in course where provide real v Participants integrate crit areas: (1) Hu |
| Course Length: | 3 Days (24 Hours) | Course Length: | 2.5 Days (20 |
| Class Size: | 12 Students Minimum, 24 Students Maximum | Class Size: | 16 Students I |
| Course Objectives: | To equip Platinum Distributors with the knowledge, skills, and tools necessary to improve and grow their businesses through a concentrated learning environment. And, provide participants with a comprehensive library of practice aids that can be utilized | Course Objectives: | Participants that will enab businesses. T will improve |
| | to advance their businesses once they complete the program. | Topics Covered: | Managing HuPPG Technol |
| Topics Covered: | Review of Key Financial Documents | | Marketing St |
| | The Five Critical Profit Variables | | PPG Value-Ad |
| | Establishing a Strategic Business Plan | | Distributor Fi |
| | Collecting Accounts Receivable | | Critical Profit |
| | Purchasing Strategies and Inventory Control | | Business Cor |
| | Employee Job Descriptions, Compensation, and Incentives | | |
| | Distributor Marketing Fundamentals | The Student will be able to: | |
| | Collision Repair Benchmarks | | Identify local |
| | Effective Sales Management | | Develop a list |
| | Value-Added Services | | Understand h |
| The Student will be able to: | Understand the competitive PBE business environment | | Identify a con |
| | Define strategic goals for their business | | • Forecast a pr |
| | Understand and analyze financial statements | | Understand t |
| | Maximize purchasing and inventory control | | Understand t |
| | Develop a comprehensive personnel policyEstablish a unique marketing strategy | | |

Excellence In Distribution Management



ers, Corporate Officers, Senior Managers, ales Representatives

in Distribution Management is a fast paced, highly interactive ere industry and subject experts lead classroom discussions, al world simulations, and facilitate small group activities. ts will join competitive simulation teams as they prepare to critical management techniques from three primary business Human Resources, (2) Marketing, and (3) Financial Planning.

20 Hours)

s Minimum, 24 Students Maximum

ts will work with peers in an interactive learning environment hable them to apply the principles taught in class to their s. Through small group and active problem solving, learners ve their human resource, marketing, and financial skills.

Human Resources hology Update Strategies -Added Programs Financial Information ofit Variables Review Computer Simulation Exercises

d how to hire, review, and release employees

al market segments and potential sales opportunities

list of new target accounts for sales growth

d how to combat discounting in their market

competitive advantage in the market

profitable path toward continued sales growth

d the relationship between pertinent financial documents

d the costs and rewards of business growth

Finance Fundamentals for Distributors: Finance for Non-Financial Managers

| | | who Should Allend: | Designed for non-co |
|------------------------------|--|------------------------------|---|
| Who Should Attend: | Business Owners, Operations Managers, Sales Managers, | | CEOs and COOs who 1. Have a growth persp |
| | Store Managers and other Managerial Staff | | 2. Want to improve you |
| Description: | Understanding financial information is pivotal to make wise decisions | | 3. Communicate throu |
| | and evaluate your business. Finance Fundamentals for Distributors | | 4. Attend two forum m |
| | is a practical course created just for non-financial staff. It provides a sound foundation to understand of the practical financial aspects of a refinish distributor. | | 5. Willing to travel and and hotel expenses |
| | It is a great course for operations, sales, and managerial personnel who want to expand their understanding of basic financial terms and | | 6. Furnish financial da survey each year |
| | concepts. Participants will explore financial examples through case | | 7. Support the Platinur |
| | study applications presented in plain language. All content will be applied to real-world examples. This course is targeted for participants | | 8. Be in good credit sta |
| | who have minimal financial experience. | Description: | The Platinum Forum |
| Course Length: | 2 Days (16 Hours) | | insight into the purp process. Forum grou |
| Class Size: | 12 Students Minimum, 24 Students Maximum | | executive officers an businesses located i |
| Course Objectives: | To provide distributors with the practical and financial skills | | groups operate inde |
| , | required to understand and manage a refinish distributor. | | who will guide the g |
| Topics Covered: | The How and Why of Numbers in a Refinish Distributor | | other operating crite |
| · | Keeping Score: The Importance of Numbers and Sales | Course Length: | 2 Days (16 Hours) |
| | What is a Balance Sheet and Income Statement | Class Size: | 5 Students Minimum |
| | Understanding Assets, Liabilities and their Impact | | |
| | Analyzing Distributor Performance and Decision-Making | Course Objectives: | To bring interested f Platinum Distributor |
| | Budgeting, Planning, Reports, Cash Flow, and Financial Ratios | | and business issues |
| | The Impact of the Five Critical Profit Variables | | practices for improv |
| The Student will be able to: | Understand and apply fundamental financial principles | | on the very popular mentoring and direc |
| | Evaluate the effectiveness of sales and marketing initiatives | | |
| | Interact more effectively with financial personnel and accounting staff | The Student will be able to: | Improve their under center markets |
| | Read financial reports and information to guide business decision-making | | Build positive relation Platinum Distributor |
| | Improve business performance through the critical profit variables | | Understand and com |
| | Experience improved operation, sales, and overall financial performance | | Achieve insight into |
| | | | Network with succes |
| | | | |

· Gain access to a complete overview of the Platinum Forum opportunity



Forum Orientation for Platinum Distributors

Designed for non-competitive Platinum owners, ho:

- spective with concrete sales objectives
- our business
- bugh email

Who Should Attend:

- meetings per year
- nd provide for their own transportation
- lata to the Platinum Profit Planning

um PPG stock plan in your business

standing with PPG

um Orientation is a great way to gain additional rpose, structure, and value of the Platinum Forum roups are comprised of 16 to 20 owners, chief and chief operating officers from non-competing ed in different regions around the country. Forum lependently with members electing their own officers, group through agendas, meeting locations and iteria.

um, 20 Students Maximum

forum participants together from non-competing tors to discuss common problems; review industry es; share financial benchmarks; and explore best oving sales and profits. Learn how forums are based r Automotive Dealer 20 Groups that have provided ection to car dealers for more than 20 years.

erstanding of the dynamic PBE and collision

- tionships with other non-competing tors
- ompare important financial benchmarks
- to best practices for growing their PBE business
- essful companies to gain new marketing strategies

Guide to Collision Center Profitability

| Who Should Attend: | Distributor Owners and Key "Top Down" Sales Personnel, PPG Territory Managers, and PPG Regional Managers |
|--------------------|--|
| Description: | The Guide to Collision Center Profitability is a very interactive course that provides an excellent opportunity for both PPG distributor personnel and Territory Managers to jointly explore the advanced principles and strategies needed to understand and communicate with contemporary collision center owners. |
| Course Length: | 2 Days (16 Hours) |
| Class Size: | 12 Students Minimum, 24 Students Maximum |
| Course Objectives: | Enable class participants to perform an accurate assessment of a body shop's operations based on verifiable formulas and benchmarks. Understand key terminology and industry ratios and apply them in team exercises to determine how collision center numbers are generated. Working as teams, Territory Managers and Distributor's Sales personnel will understand how to analyze key target accounts and build strategies to solidify new and existing customers. |
| Topics Covered: | Overview of the refinish industry, including: history, terminology, market influences, shop operations and performance benchmarks. |
| | • Review production and profit structures of collision centers including dealer and independent shops and their differences. Understand concepts such as: key performance indicators, key financial indicators, production efficiency ratios, parts to labor ratios, gross profit and operating costs, sales mixes, and benchmarks per employee. |
| | • Understand how to evaluate high profile collision center customers. Review repair orders, square foot evaluations, best practices, and key formulas that unlock the mystery of the financial operations of a shop. Learn how to evaluate your key target accounts and use troubleshooting guidelines to recommend practical changes to customers. |
| | Develop a Profitable Partnership: Together, distributors and TM's will discuss future strategies, examine competitive shops, identify key sales targets, formulate professional presentations, and develop an action plan. |
| | |

Leading Change for Distributors

| Who Should Attend: | Business Owners, |
|------------------------------|---|
| Description: | Leading Change for to sharpen the cri business. The pre- changes will only practices that hav with current mark insight, tools, and advantage. |
| | Leading Change for change developed involves the practi This 8-step approx managers through |
| Course Length: | 2 Days (16 Hours) |
| Class Size: | 12 Students Minin |
| Course Objectives: | To provide distribu and tools required to improve their b |
| Topics Covered: | Establishing the s How to build a tea Creating a vision a Communicating you Empowering peop The power of gene Consolidating cha Anchoring the new |
| The Student will be able to: | Raise awareness Align people to wo Develop a written Effectively commuted Empower employe Celebrate short-ten Solidify changes since the short of the |

• Solidify changes so they become part of your company culture



, Managers, and Supervisory Staff

for Distributors is an exciting 2-day program created ritical leadership skills needed to drive change in your essures on PBE distributors to implement significant of continue to escalate. Yet, many of the leadership we worked in the past are no longer effective to deal ket challenges. This practical program will provide the d skills required to drive changes and gain a competitive

focuses on a proven approach for organizational d by John Kotter. His approach to leading change tical application of 8 stages of creating major change. bach provides a road map that will guide owners and gh the difficult change process.

mum, 24 Students Maximum

outors with the practical and professional skills ed to execute the 8 steps of organizational change business.

- sense of urgency needed for change
- am to lead major changes
- and strategy that provides direction
- our vision effectively
- ple to accept and implement changes
- erating short-term successes
- anges to produce more change
- w way of doing business

with employees that urgent changes are needed

- ork together to accomplish the desired changes
- vision statement that directs your entire team
- unicate the vision of the future changes
- ees to make decisions, take risks, and implement changes
- erm wins that motivate people to support the changes

Mastering Outside Selling Skills

Who Should Attend: Business Owners, Sales Managers, Outside Sales Staff Who Should Attend: Description: Mastering Outside Selling Skills has been developed specifically Description: for Distributors. This practical training program focuses on the professional selling skills required in today's competitive market. It is designed to help new and seasoned sales professionals to differentiate themselves as professional consultative salespeople; helping them gain a competitive advantage. Applying the Excel POSITIVE Sales Process will enable your sales team to successfully target and execute a focused sales process that builds relationships and closes new accounts more effectively. In this upbeat and interactive workshop, the instructor will share Course Length: 2 Days (16 Hours) methods and techniques that really work. Using real-world selling situations this program helps people to not only sell product but Class Size: also build relationships that last. Course Objectives: Course Length: 2 Days (16 Hours) Class Size: 12 Students Minimum, 24 Students Maximum Course Objectives: To provide distributors with the practical and professional skills and tools required to execute the critical steps to a professional, productive, and POSITIVE sales process. Topics Covered: Professional Telephone Techniques **Topics Covered:** • Planning: personal sales development and pre-call planning • Opportunities: evaluating new account opportunities and market segments • Selecting: strategic approaches and gualifying target accounts • Impression: presenting a professional image and your unique value proposition • Tracking: asking critical questions and discovering hidden needs • Introducing: presenting custom solutions and overcoming objections • Victory: closing accounts with confidence and gaining commitment The Student will be able to: • Engaging: building long lasting relationship and solidifying more professionally customer loyalty and referrals The Student will be able to: • Identify areas to improve both personal and professional development center accounts • Build a strategic approach to identify and reach target accounts • Qualify accounts to provide customized solutions to meet sales at the counter customer needs • Deliver compelling, professional sales presentations to key stakeholders Interact with accounts to uncover hidden needs and gain consensus • Provide customer centered solutions that deliver value • Build long-term relationships that solidify future business growth

Professional Counter Person Seminar



Store Managers, Counter Personnel, and New Employees

Professional Counter Person Seminar is a powerful 2-day program that delivers practical training on the fundamental building blocks needed to maximize the performance of the inside counter and sales staff. As key members of the front line in every PBE organization, your counter team has the opportunity to impact the overall success and customer satisfaction of your business. This real world class will equip your counter team to build stronger customer relationships, improve sales performance, handle difficult customers, and provide the professional image you need in today's competitive marketplace.

14 Students Minimum, 24 Students Maximum

Participants will gain knowledge of the fundamental information, tools, and techniques needed to sell and service products inside a professional PBE distributor. Created as an introductory class for new staff, the course also serves as an excellent refresher class for experienced staff or delivery personnel wishing to improve their customer service and problem solving skills.

• Building Positive Customer Relationships

• Counter Person Sales and Support Techniques

Selling Associated Products for Success

• Understanding PPG Product, Technology and Systems

• Overview of PPG Color Tools and Equipment

Solving Technical Problems at the Counter

• Handling Difficult Conversations with Customers

Overview of PPG Value-Added Programs

• Apply telephone communication skills to serve customers

Build positive relationships with new and existing collision

• Use a professional selling approach to grow additional

• Understand, sell, and service associated PBE products and systems

Recognize the full offering of PPG colors tools available today

• Address collision center product and technical problems

Manage difficult conversations with dissatisfied customers

• Discuss PPG's Value-Added Programs with collision centers

Solution Based Commercial Selling Process

Business Owners, Operations Managers, Inside and Outside Who Should Attend: Who Should Attend: Sales and Managers, and PPG Commercial Sales Staff Description: Solution Based Commercial Selling Process is a fast paced, highly Description: interactive 2-day sales seminar that is designed for both entry-level and experienced commercial sales personnel. The seminar focuses on selling custom-based solutions that bring value in the industrial market. The emphasis is on identifying and quantifying opportunities to lower the customer's total finishing costs. Practical workbook tools are incorporated to organize and present solutions that aid in growing profitable new business. Course Length: 2 Days (16 Hours) Class Size: 12 Students Minimum, 24 Students Maximum Course Length: 2 Days (16 Hours) To provide commercial sales people with the practical and professional Course Objectives: Class Size: tools required to make effective sales presentations that result in profitable new commercial accounts. **Course Objectives: Topics Covered:** PPG Seven-Step Sales Process Commercial Target Account Selection Customer Interview Process • Building Effective Commercial Sales Presentations **Topics Covered:** Account Needs Validation Process Negotiate and Close Key Accounts • Keep and Develop Strategic Accounts The Student will work with • Prospect Rating Worksheets the following tools: • Target Selection Worksheets • Accelerated Marketing Fundamentals Credit Application Worksheets • Approach Worksheet and Letters Interview Worksheets The Student will be able to: • Liquid/Powder Line Surveys • Proposal Worksheet sand Letters • Conduct a professional SWOT Analysis Validation Worksheets • Price Quote Forms • Establish a unique marketing strategy



Successful Distributor Business Practices

Owners, Principles, Managers, Sales Managers, and Key Personnel

Successful Distributor Business Practices is a practical 2-day program that has been developed exclusively for PPG Distributors. The challenges of today's business environment make it crucial that distributors maximize the operational, marketing, personnel, sales, and financial functions of their businesses.

This course offers the perfect balance of lecture, open discussion, and practical application to explore the "Best Practices" proven to make a difference. Research from hundreds of successful distributors form the foundation for this course. Participants will apply the principles taught in class to create a strategic action plan that provides a competitive advantage in their marketplace.

12 Students Minimum, 24 Students Maximum

To equip PPG distributors with the knowledge, skills, and tools necessary to lead and grow their businesses through the practical application of proven "Best Business Practices." Participants will create a comprehensive action plan to implement personnel, operational, marketing, and sales improvements.

• Current PBE and Collision Center Industry Trends • Leading a Strategic Business Approach • Conducting a Distributor SWOT Analysis • Effectively Hiring, Training, and Managing a Team • Implementing a Consistent Sales Process Understanding Operational and Financial Principles

Differentiation Through PPG Value-Added Programs

• Understand current industry trends in their market

• Think and lead strategically for business growth

• Lead people more effectively to increase performance

• Understand and analyze financial information

Capitalize on PPG Value-Added Programs

· Create a competitive advantage in their market